

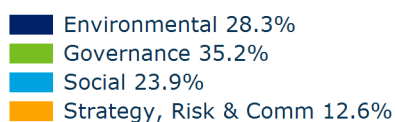
Unilever APF, kring Forward

Engagement by region

We engaged with 340 companies held in the Unilever APF, kring Forward portfolio on a range of 1186 environmental, social and governance issues and objectives

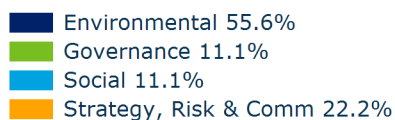
Global

We engaged with 340 companies



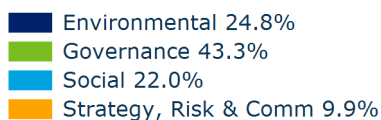
Australia & New Zealand

We engaged with three companies



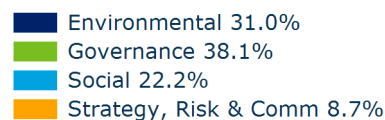
Developed Asia

We engaged with 39 companies



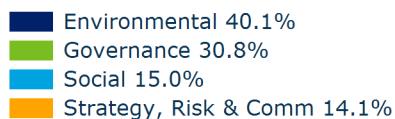
Emerging & Developing Markets

We engaged with 36 companies



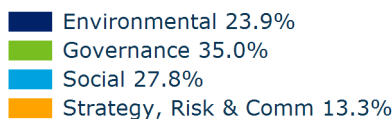
Europe

We engaged with 67 companies



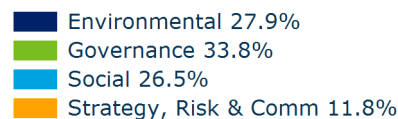
North America

We engaged with 173 companies



United Kingdom

We engaged with 22 companies



Engagement by Meta theme

We engaged with 340 companies held in the Unilever APF, kring Forward portfolio on a range of 1186 environmental, social and governance issues and objectives

Environmental

Environmental topics featured in 28.3% of our engagements



- Circular Economy & Zero Pollution 14.6%
- Climate Change 70.2%
- Natural Resource Stewardship 15.2%

Social

Social topics featured in 23.9% of our engagements



- Human & Labour Rights 39.9%
- Human Capital 45.9%
- Wider Societal Impacts 14.1%

Governance

Governance topics featured in 35.2% of our engagements



- Board Effectiveness 38.0%
- Executive Remuneration 47.8%
- Investor Protection & Rights 14.1%

Strategy, Risk & Communication

Strategy, Risk & Communication topics featured in 12.6% of our engagements



- Corporate Reporting 33.6%
- Purpose, Strategy & Policies 41.6%
- Risk Management 24.8%